

Frank A. Sherer, Jr.  
63 Judson Ave  
Woodbury, CT 06798

September 30, 2014

The Honorable George C. Jepsen  
Attorney General  
Office of the Attorney General

Lisa A. Davis, MBA, BSN, RN  
Deputy Commissioner  
Department of Public Health  
Office of Health Care Access

Dear Mr. Jepsen and Ms. Davis,

This letter is written in support of the proposed transaction between Waterbury Hospital and Tenet Healthcare.

I am a resident in Woodbury Connecticut. Over the years, I have had occasion to use and visit Waterbury Hospital for many reasons, including the birth of four children. Waterbury Hospital is an amazing institution which provides excellent health care for Waterbury and its surrounding communities. Recently, I joined the Board of Directors for Waterbury Hospital, and have been able to review and understand the current situation and the proposed transaction with a fresh and unbiased eye.

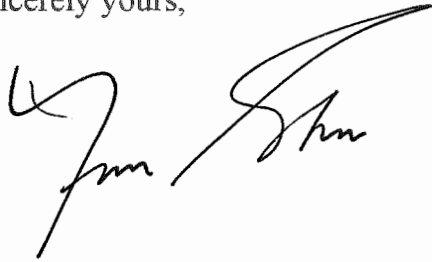
The transaction should be approved for many reasons, but three are due particular emphasis:

1. New medical technologies required to continue to provide successful outcomes require very large capital investments. It is difficult to see how the Hospital can fund these investments without a partner such as Tenet.
2. The Affordable Care Act is requiring hospitals to assume more of the risks of higher costs and unsatisfactory outcomes. This is only possible if they are adequately funded, which will be the case upon affiliation with Tenet Healthcare.

Frank A. Sherer, Jr.  
63 Judson Ave  
Woodbury, CT 06798

3. Various initiatives at the Federal and state levels are materially reducing the levels of governmental reimbursement to hospitals, making it even more difficult for them to meet their commitments to serve all segments of our communities, including the most disadvantaged. A partnership with Tenet would allow Waterbury Hospital to meet this challenge.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Frank Sherer". The signature is fluid and cursive, with a large, sweeping flourish at the end.